Duty of Care When Providing Investment Advice

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- Final Quiz You must complete each lesson and receive a score of 70% on the final quiz to receive IAR CE credit (assuming the course has been approved by NASAA).

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Your Instructor



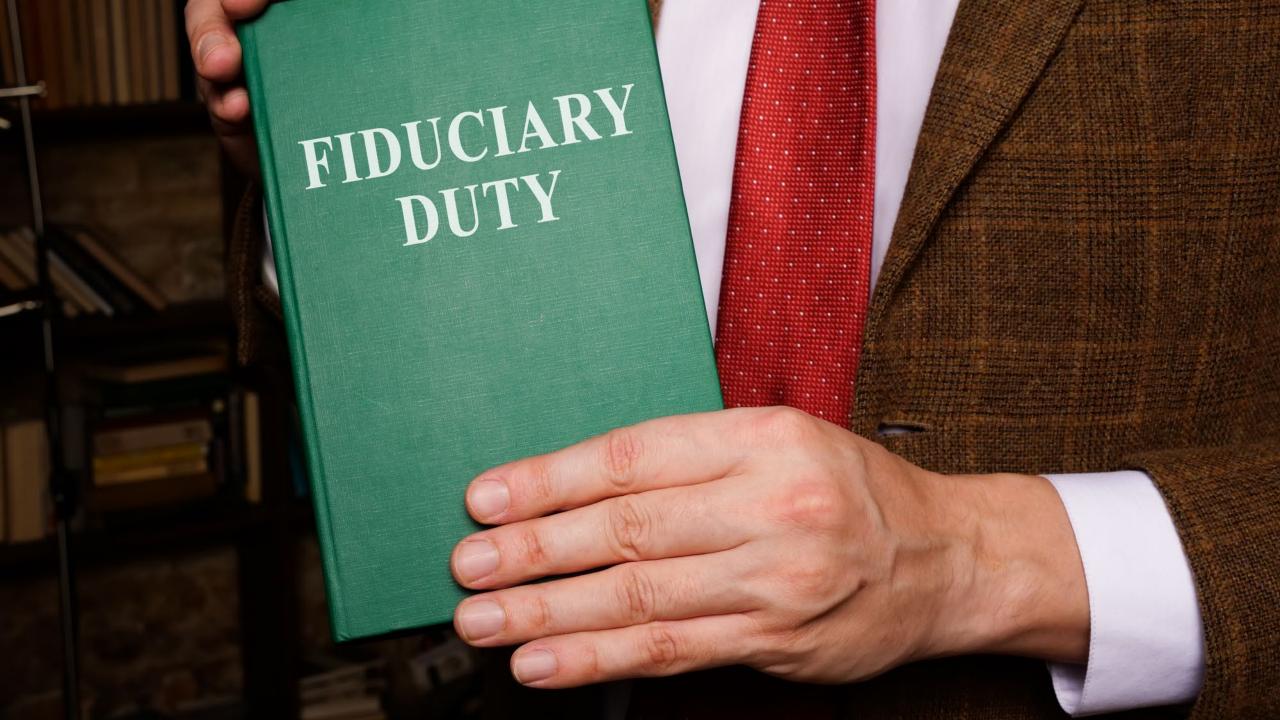
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Course Overview

- Fiduciary Duty Components
- Duty of Care
 - What Is Duty of Care
 - Acting with Care When Providing Investment Advice
 - Understanding Investments & Clients
 - Risks vs. Benefits
 - Available Alternatives
 - Best Execution
 - Ongoing Advice & Monitoring
- Questions



Fiduciary Duty - Background

Investment Advisers Act of 1940 Effectively Creates a Federal Fiduciary Duty

However Not Specifically Defined by Statue or Rule

Fully Articulated by U.S. Supreme Court Case in SEC v. Capital Gains Research Bureau, Inc.

Components of Fiduciary Duty Under IAA'40

Duty of Care

Duty of Loyalty

Regulatory Resources

Commission Interpretation Regarding Standard of Conduct for Investment Advisers (Effective 7/12/2019) @ https://www.sec.gov/files/rules/interp/2019/ia-5248.pdf

Staff Bulletin: Standards of Conduct for Broker-Dealers and Investment Advisers Account Recommendations for Retail Investors (3/30/2022) @ https://www.sec.gov/tm/iabd-staff-bulletin

Staff Bulletin: Standards of Conduct for Broker-Dealers and Investment Advisers Conflicts of Interest (8/3/2022) @ https://www.sec.gov/tm/iabd-staff-bulletin-conflicts-interest# ftn1

SEC Staff Bulletin: Standards of Conduct for Broker-Dealers and Investment Advisers Care Obligations (4/20/2023) @ https://www.sec.gov/tm/standards-conduct-broker-dealers-and-investment-advisers# ftn1

Limited Focus

This Course Doesn't Cover the Duty of Loyalty Component of Fiduciary Duty Such as Identifying, Disclosing and Mitigating/Eliminating Conflicts of Interest

What Is Duty of Care?

Duty to Provide
Advice that Is in **Best**Interest of Client

Duty to Seek Best Execution of a Client's Transactions When the Investment Adviser

Duty to Provide Advice & Monitor Over Course of Relationship



Satisfying Duty of Care When Providing Investment Advice & Recommendations

Understanding the Investment & Strategy

Investment Adviser Required to Make Independent & Reasonable Investigation of Security Before Recommending



Reasonable Investigation:

- Initial & Ongoing Costs
- Investment Strategy & Objectives
- Characteristics (including any special or unusual features such as tax advantages, guaranteed payments, margin call terms or early repayment of debt underlying a securitized product)
- Liquidity
- Risks and Potential Benefits
- Volatility
- Likely Performance in a Variety of Market and Economic Conditions
- Expected Returns, Expected Payout Rates & Potential Losses
- For Retail Investors, Role of Investment or Strategy within Actual or Anticipated Portfolio
- Time Horizons
- Costs of Exit

Reasonable Investigation

Where Providing Ongoing Advice & Monitoring, Required to Continue Analysis of Such Items Over Course of Relationship

Must an Investment Adviser Recommend Lowest Cost Investment

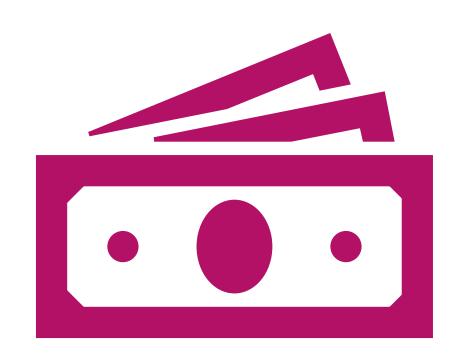




Best Interest Isn't Simply Advising Client to Invest in Lowest Cost Investment Without Any Further Analysis or Other Factors "...[M]ust always consider cost as a factor when providing a recommendation or advice to a client."

Should Consider Total Potential Costs Including Direct and Indirect Costs to Client

- Commissions, markups/markdowns and transaction costs
- Sales loads or charges
- Advisory or management fees
- Fees or expenses that may affect a client's return (e.g., Rule 12b-1 fees, administrative fees, revenue sharing and transfer agent fees)
- Trading and other costs associated with an investment strategy (e.g., options or futures contracts, margin interest, daily rebalance fees)
- Costs of exiting an investment or investment strategy (such as deferred sales charges or liquidation costs)
- Any relevant tax considerations
- Likely impacts of costs over client's expected time horizon



Can Investment Adviser Recommend Higher Cost Investment or Strategy?

 Yes, If Investment Adviser Reasonably Concludes that Other Factors Outweigh Cost & Making Such Investment or Strategy in Client's Best Interest in Light of Client's Objectives

Example of High-Cost Investment Which May Be Consistent with Fiduciary

It might be consistent with an investment adviser's fiduciary duty to advise a client with a high-risk tolerance and significant investment experience to invest in a private equity fund with relatively higher fees and significantly less liquidity as compared with a fund that invests in publicly-traded companies if the private equity fund was in the client's best interest because it provided exposure to an asset class that was appropriate in the context of the client's overall portfolio

Can IAR
Rely Upon
Firm's
Review of
Investment
or Strategy

No – An IAR Can't Satisfy Obligation by Solely Relying Upon Others at Firm

An IAR Is Responsible for Personally Understanding an Investment or Strategy Before Providing Advice or Recommending

Client's Profile Should Include

Financial situation (including current income) and needs

Investments, assets and debts

Marital status

Tax status

Age

nvestment time horizon

Liquidity needs

Risk tolerance

Investment experience

Investment objective and financial goal

Other information client may disclose related to the recommendation or advice

Understanding
Client for
Comprehensive
Financial Plan

An investment adviser undertaking a comprehensive financial plan for a retail client would generally need to obtain range of personal and financial information about the client such as current income, investments, assets and debts, marital status, tax status, insurance policies and financial goals

Update Client's Investment Profile

Must Have a Reasonable Basis Believing Recommendation or Advice Is Not Based on Materially Inaccurate, Incomplete, or Outdated About the Client

> Investment Adviser Needs to Update Retail Client's Investment Profile to Reflect Any Change Circumstances

Frequency Depends Upon Facts and Circumstances

What Does It Mean to Consider Client's Tax Status When Providing Advice or Recommendations?

- a. When Client Identifies a Goal with Tax Implications (e.g., saving for retirement or a child's education) or Seeks to Obtain a Tax Advantage (e.g., tax loss harvesting or limiting capital gains) as an Investment Objective, IAR Should Consider Whether Tax-Advantaged Option Is in Client's Best Interest
- b. Client's Tax Status Is an Important Consideration
 When Providing Advice Relative to Other Options
 - whether a fixed income investment pays taxable, taxfree, or deferred interest
 - ii. whether an out of state 529 plan is in the best interest of a customer who lives in a state that offers tax benefits for investing in the home state's plan
 - iii. whether a buy-and-hold or more frequent trading strategy is best for a particular account
- c. If Client Already Has 1 or More Tax Advantaged Investments, That Factor Generally Should Be Considered When Providing Advice or Recommendation About Another Tax-Advantaged Investment

Examples of Required Risk-Benefit Analysis

For A Client With A Conservative Objective, Investing In Certain Derivatives May Be In Client's Best Interest When They Are Used To Hedge Interest Rate Risks In Client's Portfolio Whereas Investing In Directionally Speculative Derivatives On Their Own May Not

For A Client With A Conservative Objective, Investing In A Particular Security On Margin May Not Be In The Client's Best Interest, Even If Investing In That Same Security Without The Use Of Margin May Be In The Client's Best Interest

For Sophisticated Client Such As A Fund That Has The Appropriate Risk Tolerance, It May Be In The Client's Best Interest To Invest In Such Derivatives Or Securities On Margin

For High-Risk Investment (e.g., Penny Stocks, Thinly Traded Securities) – Investment Adviser Should Apply Heightened Scrutiny to Whether Such High-Risk Investment Fall within Client's Risk Tolerance & Objective

For A Complex Product (e.g., Inverse or Leveraged ETFs) Designed Primarily For Short-Term Trading For A Sophisticated Investor May Not Be in Best Interest of a Retail Client Absent an Identified, Short-Term, Client-Specific Trading Objective

Reasonably Available Alternatives

Must consider alternatives that are reasonably available to achieve the client's objectives

Consideration should begin early in the process of formulating a recommendation

Process for Identifying Reasonably Available Alternatives

Should have a reasonable process for identifying the scope of reasonably available alternatives

Analysis should begin with identifying investments consistent with client's profile, then narrowing to a smaller universe of potential investments

This includes guidance for IARs defining the scope of alternatives and the factors to be weighed in evaluating them



Reasonably available alternatives include those investments or investment strategies that could reasonably be offered by the firm and are consistent with the client's investment profile



Consideration should include the nature of the firm's business, customer base, relationship with customers, and the particular client's investment profile.

What Constitutes A Reasonably Available Alternative

Single Best Alternative

No requirement to recommend the single "best" alternative

Multiple alternatives may be in the best interest of client

Documentation of Consideration of Reasonably Available Alternatives



- While no specific requirement to document consideration, firms may choose to do so as part of their compliance policies
- Documentation may include the process for identifying and evaluating alternatives, and the basis for determining that a recommendation is in the best interest of client

Proprietary Products

- Firms offering only proprietary products or a limited range of offerings must still consider reasonably available alternatives within that scope
- Firms must have policies and procedures to ensure that the limitations do not result in recommendations that place the firm's interests ahead of the client's interest.

Complex Products



Firms recommending complex products must have a deeper understanding of the products and consider reasonably available alternatives



Policies and procedures must be in place to ensure that recommendations are in the best interest of the client, considering the complexity of the products

Rollovers from Retirement Plans to IRAs

Must consider reasonably available alternatives when recommending rollovers from retirement plans to IRAs

Consideration should include the investment options, fees, expenses, services and penalties associated with both the existing plan and IRA

Duty to Seek Best Execution

Where Investment Adviser Has Responsibility to Select B-D to Execute Client Trades



Adviser Must Seek to Obtain Best Execution of Transactions for Each of Its Clients Such That Client's Total Cost or Proceeds in Each Transaction Are the Most Favorable – Goal Is to Maximize Value



Maximizing Value Means More Than Minimizing Cost



When Seeking Best Execution, Investment Adviser Should Consider

Value of Research Provided Execution Capability

Commission Rate

Financial Responsibility Responsiveness to Adviser



Investment Adviser Should Periodically and Systematically Evaluate Execution for Clients

Duty to Provide Advice & Monitor During Course of Relationship Includes Duty to Provide Advice & Monitoring at Frequency that Is In Client's Best Interest of Client Taking Into Consideration Scope of the Client Agreement

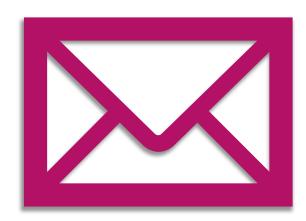
Example – When Investment Adviser Has Ongoing Relationship with Client and Is Compensated with Periodic Asset-Based Fee, Investment Adviser Has Duty to Provide Advice and Monitoring As Is Consistent with Nature of Relationship.

Example – When Investment Adviser Does Not Have an Agreement with Client Regarding Monitoring and the Relationship Is of Limited Duration (e.g., one-time financial plan for a one-time fee), Adviser Is Unlikely to Have Duty to Monitor

Questions

Please submit any question online or email with any questions about the content of this course.

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Thank You

